

**MINISTRY OF FINANCE, ECONOMIC PLANNING AND  
DEVELOPMENT**

**Circular No. 02 of 2023**

**My Ref: BUDGT/CALL/CIRCL**

**To: Supervising Officers-in-Charge of Ministries/Departments**

**2023-2024 Budget Circular**

You are kindly requested to submit your budget proposals, both expenditure and revenue, for financial year 2023-2024 and indicative estimates for 2024-2025 and 2025-2026 at latest by **31<sup>st</sup> March 2023**.

2. As you are aware, in 2022 the world economy was negatively impacted by the Russia-Ukraine conflict, the elevated global inflation, the effects of the COVID-19 pandemic and the persistent supply chain disruptions.

3. Notwithstanding these challenges, the Mauritian economy recorded a strong recovery in 2022 following measures taken by Government in the wake of the COVID-19 pandemic to preserve the country's socio-economic fabric and also on the back of bold initiatives taken to boost the tourism sector, increase investments and exports while creating more employment opportunities.

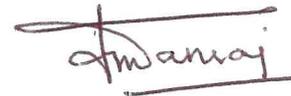
4. This year, the concurrent events of the COVID-19 pandemic, the war in Ukraine and the impact of climate change are still lingering. According to the IMF, global economic growth is expected to slow down, resulting in a slower expansion of international trade. Global inflation is also expected to remain high. In such a global context, it is imperative that we continue to build greater resilience in our economy and society. The setting up of Maurice Stratégie this year will provide additional support in the formulation of policies and strategies to build such resilience.

5. The policies and strategies of the 2023-2024 Budget will, therefore, be geared towards sustaining the momentum of our economic recovery by building further on the progress made in the tourism sector and our import substitution strategy as well as revitalising the export sector. The Budget 2023-2024 will also speed up the reform programme of Government, including the digitalisation of the economy.

6. The transition to green energy as well as the implementation of climate change policies will be accelerated. There will be greater emphasis on food import substitution with a view to ensuring a higher level of food security. The Budget will also reflect Government's vision of an Inclusive, High Income and Green Mauritius.

7. The challenge of the 2023-2024 Budget is to stay firmly on the path to realising Government's vision while further strengthening public finances. The aim is to enhance overall macroeconomic stability by maintaining the budget deficit on a sustainable level while putting our public sector debt as a ratio of GDP on a declining trend.

8. In this context, while formulating your budget proposals, you are requested to:
- (i) prioritise projects and schemes with high potential for further economic diversification and growth as well as employment creation;
  - (ii) make sure that all projects and programmes are in line with government vision of an Inclusive, High Income and Green Mauritius;
  - (iii) adhere to the principles of good governance in the preparation and implementation of projects and programmes;
  - (iv) ensure that projects and schemes are well prepared for timely implementation and to avoid cost overruns;
  - (v) eliminate wastage and improve operational efficiency by addressing issues raised by the Director of Audit;
  - (vi) leverage on greater digitalisation of government services to improve service delivery; and
  - (vii) ensure that recruitment reflects the need for adequate capacity to deliver on government's vision and provide effective services to the public.
9. The detailed guidelines for the preparation and submission of your budget proposals are set out at Annex 1.
10. Kindly relay the contents of this Circular to all public sector bodies falling under your responsibility.



**D. D. Manraj, GOSK  
Financial Secretary  
28 February 2023**

**CC to:**

- (i) Secretary to Cabinet and Head of the Civil Service
- (ii) Director of Audit
- (iii) Accountant-General
- (iv) Officer-in-Charge, Finance Section of Ministries and Departments

**Encl.:**

Annex I: Guidelines for Preparation and Submission of Budget Proposals

- Appendix I: Format for Strategic Overview
- Appendix II: Format for Expenditure Proposals
- Appendix III: Format for Human Resource Proposals
- Appendix IV: Format for New Scheme/Measure
- Appendix V: Financial Information on Public Sector Bodies
- Appendix VI: Format for Revenue Estimates
- Appendix VII: MOFEPD Sector Ministry Support Teams (SMSTs)

## **Guidelines for Preparation and Submission of Budget Proposals**

### **A. Strategic Overview**

1. Ministries/Departments should update their Note on Strategic Overview in light of recent developments and achievements. They should also include new policies and strategies for the next three financial years consistent with the Government Programme and the objectives of Government.

2. The Note, as per format at **Appendix I**, will be included in the Budget Estimates. As such, it should be clear, concise and consistent. It should include the following 5 parts:

- (i) **Mission Statement**;
- (ii) **Current Situation and Challenges** - this part should include key realisations, strengths, challenges and opportunities;
- (iii) **Strategic Direction 2023-2026** - this part should contain strategies and policy action for next year and for the medium term;
- (iv) **Key Deliverables and Key Performance Indicators** - this part should focus on the main deliverables of the Ministry/Department, including any new service. Each Key Action must have at least one measurable and monitorable performance indicator with targets for financial year 2023/24 and subsequent years; and
- (v) **Human Resource & Gender Distribution** - this part should cover staff in Ministries/Departments as well as main public bodies under the purview of the Ministry.

3. Ministries/Departments should scrutinise the above submissions as they will facilitate discussions on policy issues and strategies for the sector during the Estimates Committee Meetings. They will also be helpful in determining priorities and allocating budgetary resources across sectors.

4. The Sector Ministry Support Teams (SMSTs) of this Ministry will assist Ministries/Departments in preparing and updating the Strategic Overview.

### **B. Expenditure Proposals**

5. Ministries/Departments should submit their expenditure proposals as per format at **Appendix II**. The submission should include realistic revised estimates for both recurrent and capital expenditure for the current financial year. These revised estimates should take into account the actual amount already spent, commitments, progress of work and expected spending up to end June 2023.

6. Regarding proposals for financial year 2023-2024 and the subsequent two years, Ministries/Departments should make provisions for implementation of new measures, schemes and projects being proposed for the forthcoming budget. They should also

earmark funds in respect of contractual obligations and other commitments for which financial clearance has already been conveyed.

7. All Ministries/Departments should ensure judicious use of budgetary resources while preparing their budget proposals by, *inter-alia*:

- (i) prioritising projects and schemes with high potential for further economic diversification and growth as well as employment creation;
- (ii) making sure that all projects and programmes are in line with government vision of an Inclusive, High Income and Green Mauritius;
- (iii) adhering to the principles of good governance in the preparation and implementation of projects and programmes;
- (iv) ensuring that projects and schemes are well prepared for timely implementation and to avoid cost overruns;
- (v) eliminating wastage and improve operational efficiency by addressing issues raised by the Director of Audit;
- (vi) leveraging on greater digitalisation of government services to improve service delivery; and
- (vii) ensuring that recruitment reflects the need for adequate capacity to deliver on government's vision and provide effective services to the public.

8. Once all the proposals are examined and discussed, allocation of budgetary resources will be made to Ministries/Department on basis of priorities and the overall fiscal constraint.

### **C. Recurrent Expenditure**

9. Ministries/Departments should, as far as possible, contain recurrent expenditure and ensure optimal use of budgetary resources by eliminating wastage and unproductive expenditure, controlling overtime, improving fleet and procurement management, optimising energy consumption, prioritising human resource requirements, leveraging on ICT and exploring other possibilities for efficiency gains.

#### ***Human Resource Budgeting***

10. Ministries/Departments should make full provision in respect of staff already in post. The provision should include the following:

- (i) annual salary increments payable to officers with effect from January of each year; and
- (ii) salary compensations already awarded by Government.

11. As regards filling of vacancies and additional posts, Ministries/Departments should prioritise their requests and submit the following key information:

- (i) the expected timing for filling of approved funded vacancies;
- (ii) justifications for request for filling of unfunded promotional posts and unfunded entry grade posts;

- (iii) the annual financial implications for filling of vacancies and additional posts as per **Appendix III**; and
- (iv) the number of personnel, both permanent and contractual, as at end March 2023.

12. Ministries/Departments should make provision for filling of vacancies and additional posts in their expenditure proposals. The provision should be based on the stage reached in the recruitment process and a realistic timeframe for completion of the exercise.

13. Ministries/Departments should also update the proposed funded positions for human resources for financial year 2023-2024 as per Appendix II.

### ***Centralised Provisions***

14. Ministries/Departments **should not make** provisions for the following purposes in their budget proposals:

- (i) Contribution Sociale Généralisée (CSG) in respect of public sector employees;
- (ii) Contribution towards Defined Contributory Pension Schemes;
- (iii) Service to Mauritius Programme;
- (iv) Refund of Passage Benefits; and
- (v) Overseas Mission Expenses.

15. As per current policy, provisions in respect of the above purposes will be made under votes Centrally Managed Expenses/Initiatives of Government.

16. Public Bodies, other than Ministries/Departments should earmark funds for the above purposes, if required, in their respective budget submissions.

### ***New Schemes/Measures***

17. Ministries/Departments should provide a brief as per format at **Appendix IV** in respect of all new schemes and measures proposed for the forthcoming budget. The brief should include a realistic cost estimate for each scheme and measure.

18. Ministries/Departments should also ensure that the proposed measures are in line with Government priorities and avoid duplication of service across Government.

### ***Exceptional Expenditure***

19. Any item of expenditure that requires exceptional increase must be supported by a need and an impact assessment.

20. The assessment should include information such as purpose of the spending, expected benefits, target groups, basis of calculation and justification for exceptional expenditure.

## ***Maintenance of Assets***

21. Ministries are advised to make necessary provision for maintenance of assets falling under their responsibility so as to optimise the useful life of those assets and avoid disruption in service delivery.

## ***Statutory Bodies***

22. Ministries should ensure that statutory bodies falling under their purview comply with the guidelines in this Circular.

23. They should also scrutinise and review the revenue and expenditure plans of those statutory bodies seeking funding from Government so as to ensure greater efficiency and lower dependency on budgetary resources.

24. A copy of the revised budget proposals of the statutory bodies as well as updated information on their financial standing as per **Appendix V** should be submitted to this Ministry.

## **D. Capital Expenditure**

25. Proposals for capital expenditure should include both on-going projects and new projects irrespective of their source of financing.

26. For on-going projects, Ministries/Departments should take into account the current implementation status, payments up to June 2023, any proposal for carry-over of capital expenditure and expected progress in next year. This is necessary to avoid over provisioning and ensure efficient use of budgetary resources.

27. As for new capital projects, including projects currently under preparation, Ministries/Departments should:

- (i) prioritise their requests taking into account state of preparedness of projects;
- (ii) explore alternative mode of financing such as Public Private Partnership and Build Operate Transfer; and
- (iii) submit their requests for funding based on a realistic implementation plan and disbursement schedule.

28. Where projects are at an early stage of preparation, provision, if required, should only be made for studies and consultancy services.

29. Funding requirements in respect of all capital projects that are financed from the budget should be included in expenditure proposals as per Appendix II.

30. As regards projects and schemes being financed under Special Funds, Ministries/Departments should separately submit an updated expenditure plan in respect of those projects to the relevant SMST of this Ministry through email. The plan should include expected spending in the current financial year, projections for subsequent years and any contribution expected from donor agencies to finance those projects.

31. For all new projects with a **project values above Rs 25 million**, a copy of the Project Request Form should also be submitted to the Public Investment Management Unit (PIMU) of this Ministry for consideration and eventual inclusion in the Public Sector Investment Programme.

### ***Carry-Over of Capital Expenditure***

32. Ministries/Departments should submit their requests for carry-over provision for financial year 2022-2023 in respect of capital expenditure, if any, together with their expenditure proposals. Those requests should be in conformity with Financial Instructions No.1 of 2016.

33. Ministries should also take such requests into account while preparing their expenditure proposals for next year's budget so as to avoid over provisioning.

### **E. Revenue Estimates**

34. Wherever applicable, Ministries/Departments should submit estimates of revenue in respect of taxes, duties, fees, charges, sales and other revenues falling under their purview, as per **Appendix VI**.

35. All external grants accruing to the Consolidated Fund should be recorded under Revenue Category 13 (Grant). Where the grants are for the implementation of a specific project/scheme, necessary provision (including taxes to be paid, if any) should be made under the appropriate expenditure item in line with the principles of good public financial management.

36. Ministries/Departments should explore all avenues to collect revenue arrears to Government and include an estimate of the amount to be recovered in respect of each revenue item in their submissions.

37. Any proposal for adjustment of fees and charges should be incorporated in the revenue estimates. Moreover, Ministries/Departments should indicate the assumptions and basis of computation of the revenue estimates. Where applicable, Ministries/Departments should highlight any change in respective legislation that has impacted on the amount of revenue collected during the current financial year and/or would affect revenue in the following financial years.

38. Ministries are requested to closely monitor statutory bodies and SOEs under their purview to ensure that they settle their debt obligations to Government, if any, to avoid accumulation of arrears.

39. Parent Ministries of statutory bodies and SOEs which have accumulated arrears should come up with appropriate policy measures to redress the financial situation of these entities.

## **F. Submission of Proposals**

40. Ministries/Departments should submit their expenditure proposals and revenue estimates at latest by **31<sup>st</sup> March 2023** to the relevant officer responsible for the SMST specified at **Appendix VII**:

41. The submissions should include a soft copy of the following information:

- (i) Strategic Overview (Appendix I);
- (ii) Expenditure Proposals (Appendix II);
- (iii) Human Resource Proposals (Appendix III);
- (iv) New Scheme/Measure (Appendix IV);
- (v) Financial Information on Public Sector Bodies (Appendix V);
- (vi) Revenue Estimates (Appendix VI);
- (vii) Revised Budget proposals of Statutory Bodies (as per paragraph 24);
- (viii) Updated expenditure plans and grant projection in respect of projects implemented under Special Fund (as per paragraph 30);
- (ix) Project Request Form (as per paragraph 31); and
- (x) Proposals for Carry-over of Capital Expenditure (as per paragraph 32).

42. Customised Excel Files will be provided to Ministries/Departments to facilitate submission of expenditure proposals as per Appendix II.

## **G. Estimates Committee Meetings**

43. Following receipt of budget proposals, the relevant SMST and other officers of this Ministry will hold technical working sessions with Ministries/Departments to prepare for the Budget Estimates Committee meetings.

44. The date, time and venue for the Estimates Committee meetings will be communicated in due course.

## STRATEGIC OVERVIEW

### I. Mission Statement

.....  
 .....  
 .....

### II. Current Situation & Challenges

.....  
 .....  
 .....

### III. Strategic Direction 2023-2026

Strategic Direction	→	Enabler
	→	▪
	→	▪
	→	▪
	→	▪
	→	▪

### IV. Key Deliverables & Key Performance Indicators

Outcome:							
Outcome Indicator			Actual 2022/23 (Prov.)	Target 2023/24	Target 2024/25	Target 2025/26	Target 2030
Delivery Unit	Main Service	Key Performance Indicator					

### V. Human Resource & Gender Distribution

Staff in Post (March 2023)	Number	Male	Female
Top Management (Salary ≥ Rs 100,000)			
Middle Management (Rs 40,000 ≤ Salary < Rs 100,000)			
Support (Salary < Rs 40,000)			
Overall			

## Format For Expenditure Proposals

## VOTE XX: XXX

## FINANCIAL RESOURCES

## Summary by Economic Categories

Rs 000

Code	Economic Categories	2022/23 Estimates	2022/23 Revised Estimates	2023/24 Estimates	2024/25 Planned	2025/26 Planned
<b>VOTE XX: XXX</b>						
<b>Recurrent Expenditure</b>						
20	Allowance to Minister					
21	Compensation of Employees					
22	Goods and Services					
24	Interest					
25	Subsidies					
26	Grants					
27	Social Benefits					
28	Other Expense					
<b>Capital Expenditure</b>						
26	Grants					
28	Other Expense					
31	Acquisition of Non-Financial Assets					
32	Acquisition of Financial Assets					

## Summary by Sub-Heads

Rs 000

Details	2022/23 Estimates	2022/23 Revised Estimates	2023/24 Estimates	2024/25 Planned	2025/26 Planned
Sub-Head XX1: ...					
Sub-Head XX2: ...					
Sub-Head XX3: ...					
<b>TOTAL</b>					

## Sub-Head XX1: ...

Rs 000

Item No.	Details	2022/23 Estimates	2022/23 Revised Estimates	2023/24 Estimates	2024/25 Planned	2025/26 Planned
<b>Recurrent Expenditure</b>						
<b>20</b>	<b>Allowance to Minister</b>					
20100	Annual Allowance					
<b>21</b>	<b>Compensation of Employees</b>					
21110	Personal Emoluments					
.001	Basic Salary					
.002	Salary Compensation					
.009	End-of-year Bonus					
21111	Other Staff Costs					
.002	Travelling and Transport					
.100	Overtime					
21210	Social Contributions					





# HR Funded Positions

## HUMAN RESOURCES

SN	Position Titles	In Post	Funded	
		Mar-23	2022/23	2023/24
<b>VOTE XX: XXX</b>				
<b>Sub-Head XX1: ...</b>				
1	Minister			
2	Permanent Secretary			
3	Deputy Permanent Secretary			
4	Assistant Permanent Secretary			
	.....			
	.....			
	.....			
	.....			
	.....			
	.....			
<b>Sub-Head XX2: ...</b>				
1	Permanent Secretary			
2	Deputy Permanent Secretary			
3	Assistant Permanent Secretary			
	.....			
	.....			
	.....			
	.....			
	.....			
	.....			
<b>Sub-Head XX3: ...</b>				
1	Permanent Secretary			
2	Deputy Permanent Secretary			
3	Assistant Permanent Secretary			
	.....			
	.....			
	.....			
	.....			
	.....			
	.....			
<b>TOTAL</b>				

Format for Human Resource Proposals 2023/24

Position Titles	State: Entry (E) or Promotiona 1 (P) Grade	No. of Posts as per CEO 2023	Funded 2022/23	Additional Posts Approved during the year	In Post March 2023		No. of Officers retiring (up to June 2024)	Unfilled Funded Positions (31 March 2023)					New Requests				Total Proposed Funded Positions (A+B+C+D+E)
					Number	Costing		Promotional Grade		Entry Grade		Vacancy Status	Promotional Grade		Entry Grade		
								Number	Costing	Number	Costing		Number	Costing	Number	Costing	
					(A)	(Rs)		(B)	(Rs)	(C)	(Rs)	(D)	(Rs)	(E)	(Rs)		
<b>VOTE XX</b>																	
<b>Sub-Head XX -101</b>																	
<b><u>A. Staff on Establishment</u></b>																	
<b>Total (on Establishment)</b>																	
<b><u>B. Others</u></b>																	
<b>Total (Others)</b>																	
<b>Sub-Head XX-102</b>																	
<b><u>A. Staff on Establishment</u></b>																	
<b>Total (on Establishment)</b>																	
<b><u>B. Others</u></b>																	
<b>Total (Others)</b>																	

Notes:

1. All **costing** should be on an **annual** basis (13 months). However, for promotional grades (both unfilled funded and new requests) **only annual topping** should be included.
2. Others include staff employed on contractual basis, STM, YEP, Advisers, etc.
3. Funded 2022/23 should include **only** positions approved in Budget 2022/23.
4. Additional Posts Approved during the year should include only those for which financial clearance were provided during FY 2022/23.
5. No. of Officers In Post as at 31 March 2023 should also **include** Officers on leave without pay and under interdiction.
6. Vacancy status - state only the date when vacancy reported/expected to be reported **or** advertised **or** interview carried out.



## Financial Information on Public Sector Bodies

Name of Public Body:.....

Rs Million

## Financial Performance

	Actual	Estimates	Revised	Estimates		
	2021/22	2022/23	2022/23	2023/24	2024/25	2025/26
<b>Revenue</b>						
Income from Operations						
Income from Investments						
Grants from Government						
Other Revenue						
<b>Total Revenue (A)</b>	-	-	-	-	-	-
<b>Expenditure</b>						
<b>Recurrent Expenditure</b>	-	-	-	-	-	-
<i>Staff cost (Wage bill)</i>						
<i>Operating Expenses</i>						
<b>Capital Expenditure</b>						
<b>Total Expenditure (B)</b>	-	-	-	-	-	-
<b>Surplus/(Deficits) (A-B)</b>	-	-	-	-	-	-

## Financial Position

	Actual	Revised	Estimates
	2021/22	2022/23	2023/24
<b>Non-Current Assets</b>			
Property, Plant and Equipment			
Other Non-Current Assets			
<b>Current Assets</b>			
Cash and Cash Equivalents			
Others Current Assets			
<b>Total Assests</b>	-	-	-
<b>Liabilities</b>			
Borrowing from Government			
Employee Benefits Obligations			
Others Non-Current Liabilities			
<b>Capital and Reserves</b>			
Share capital/General Fund			
Retained earnings			
Other Reserves			
<b>Total Equity and Liabilities</b>	-	-	-
<b>Other Information:</b>			
No. of Employees (March 2023)			
Pension Obligations (Rs Million)			

## Format for Revenue Estimates

MINISTRY/DEPARTMENT .....

## Recurrent Revenue Estimates

Rs 000

Item No./ Sub-item	Description	2022/23		O/w arrears as at Feb 2023	Estimates	Planned		Main assumptions (Note 1)
		Estimates	Revised Estimates		2023/24	2024/25	2025/26	

## Recurrent Revenue Estimates (Grants from Foreign Countries, International Organisations and Other General Government Units)

Rs 000

Item No./ Sub-item	Description	2022/23		Estimates	Planned		Main assumptions (Note 1)
		Estimates	Revised Estimates	2023/24	2024/25	2025/26	
1311 1321 1331							

## Capital Revenue Estimates (Grants from Foreign Countries, International Organisations and Other General Government Units)

Rs 000

Item No./ Sub-item	Description	2022/23		Estimates	Planned		Main assumptions (Note 1)
		Estimates	Revised Estimates	2023/24	2024/25	2025/26	
1312 1322 1332							

Note (1): Estimates of revenue for FY 2023/24 and subsequent two years should be worked out for revenue item and the assumptions used in arriving at your estimates should be clearly stated.

Officer-in-Charge of Finance Section:

Signature:

Tel. No.:

Supervising Officer of Ministry/Department

Signature:

Date:

**MINISTRY OF FINANCE, ECONOMIC PLANNING AND DEVELOPMENT**  
**SECTOR MINISTRY SUPPORT TEAMS (SMSTs)**

Sector	Responsible Officer & Contact Details Tel No. 260 1300	Team member	Tel No. 260 1300 Ext No.	Email Address
<b>SOCIAL PROTECTION AND ECONOMIC EMPOWERMENT</b>				
Social Security Social Integration	<b>Mrs R. Ramchurn (LA)</b> Ext 5281 rramchurn@govmu.org	Ms M. Seetaram [A] Mr. V. Boodoo [A] Mrs T. Pahladi (AMFO)	Ext 5242 Ext 5053 Ext 5323	maseetaram@govmu.org voodoo@govmu.org tpahladi@govmu.org
<b>EDUCATION &amp; PUBLIC SERVICE, ADMINISTRATIVE AND INSTITUTIONAL REFORMS</b>				
Education ,Tertiary Education, Science and Technology  Public Service, Administrative and Institutional Reforms	<b>Mr C. Paddia (LA)</b> Ext 3211 cpaddia@govmu.org	Ms R. Docile [A] Mr M. Marimootoo [A] Mrs S. Gowrydoss- Pawaray [ A] Mr R. Jugroop (AMFO) Mr. V. Kallychurn (Ag FOO/SFOO)	Ext 5291 Ext 3213 Ext 5392 Ext 5372 Ext 2082	pdocile@govmu.org mmarimootoo@govmu.org swgowrydoss@govmu.org rjugroop@govmu.org vkallychurn@govmu.org
<b>LABOUR INDUSTRIAL RELATIONS AND EMPLOYMENT</b>				
Labour, Human Resources Development and Training  Youth Empowerment	<b>Mr. D. Trilok (LA)</b> Ext 0102 ltrilok@govmu.org	Mrs P. Ramjutton-Ramsurrun [A] Mrs S. Bissoon (AFOO)  Mrs P. Bhantooa [A] Mrs F. Codabux (FOO/SFOO)	Ext 3112 Ext 5422  Ext 5270 Ext 5381	pramjutton@govmu.org shbissoon@govmu.org  pbhantooa@govmu.org fcodabux@govmu.org
<b>HEALTH AND WELLNESS &amp; LOCAL GOVERNMENT</b>				
Health and Wellness  Local Government & Fire Services  Disaster and Risk Management Meteorological Service	<b>Mr R. Sultoo (LA)</b> Ext 1358 rsultoo@govmu.org	Mr Y. Fakoo [A] Mrs D. Chaton (AMFO)  Mr S. Aukhjee [A] Mrs T. Pahladi (AMFO)  Ms. R. Bissoon Mrs A. Isserbeeah (AFOO)	Ext 5331 Ext 5290  Ext 5157 Ext 5323  Ext 5430 Ext 5343	yfakoo@govmu.org mpedaloo@govmu.org  saukhjee@govmu.org tpahladi@govmu.org  saukhjee@govmu.org aisserbeeah@govmu.org
<b>HOUSING, LAND USE PLANNING, RODRIGUES AND AGALEGA</b>				
Housing and Land Use Planning  Rodrigues and Regional Assembly (RRA) Agalega and Outer Islands	<b>Mr P. Binee (LA)</b> Ext 1304 pbinee@govmu.org	Mr S. Majie [A] Mr R. Jugroop (AMFO)  Mrs J.Govinden [A] Mr. V. Kallychurn (Ag FOO/SFOO)	Ext 5303 Ext 5372  Ext 5048 Ext 5423	smajie@govmu.org rjugroop@govmu.org  jgovinden@govmu.org vpandoo@govmu.org
<b>ENVIRONMENT &amp; SUSTAINABLE DEVELOPMENT</b>				
Environment, Solid Waste Management and Climate Change	<b>Mrs W. Elahee-Doomun (LA)</b> Ext 3091 welahee-doomun@govmu.org	Ms. P. Ujoodha [A] Mr. T. Tangman [A] Mr. V. Dilchand (AFOO)	Ext 3093 Ext 5272 Ext 2095	pujoodha@govmu.org jtangman@govmu.org vdilchand@govmu.org
<b>ENERGY &amp; PUBLIC UTILITIES AND PROCUREMENT</b>				
Energy & Public Utilities Procurement including IRP Issues	<b>Mrs P.Rojaa (LA)</b> Ext 5224 projoa@govmu.org	Mr H.R Urdhin [A] Ms N. Jory [A] Mrs M. Mohesowa (FOO/SFOO)	Ext 2083 Ext 2081 Ext 5346	hurdhin@govmu.org njory@govmu.org mmoheesowa@govmu.org
<b>NATIONAL INFRASTRUCTURE &amp; LAND TRANSPORT</b>				
Land Transport and Light Rail  National Infrastructure & community Development NDU	<b>Mr A. Ramdhany (LA)</b> Ext 1420 aramdhany@govmu.org	Ms J. Oogur-Kawol [A] Ms N. Gopal [A] Mrs T. Gopaul (PFOO)  Ms Y. Chooraman [A] Mr S. Cheetoo [A] Mrs C. Clair [A] Mrs S. Bissoon (AFOO)	Ext 0201 Ext 0200 Ext 8312  Ext 3090 Ext 2091 Ext 0201 Ext 5422	jkoogur@govmu.org nsgopal@govmu.org tgopaul@govmu.org  ychooraman@govmu.org scheetoo@govmu.org clair@govmu.org shbissoon@govmu.org
<b>FOREIGN AFFAIRS &amp; BILATERAL AGREEMENT AND ECONOMIC COOPERATION</b>				
SMST Foreign Affairs BA & Economic Cooperation: China, India, World Bank, IMF, AFDB Commonwealth Secretariat	<b>Mrs N. Teeluckdary (LA)</b> Ext 1024 nmootee@govmu.org	Mrs H. Rojoa [A] Mr A. Dookhee [A] Ms S. Jootnah [A] Ms M. Tse Sik Sun (FOO/SFOO)	Ext 1022 Ext 1023 Ext 2017 Ext 5349	bhrojoa@govmu.org adookhee@govmu.org sjootnah@govmu.org mtsesiksun@govmu.org
<b>ARTS &amp; CULTURAL HERITAGE AND GENDER EQUALITY</b>				
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<b>Note: LA - Lead Analyst; A - Analyst / Senior Analyst; AMFO - Assistant Manager, Financial Operations; PFOO - Principal Financial Operations Officer; FOO/SFOO - Financial Operations Officer / Senior Financial Operations Officer; AFOO - Assistant Financial Operations Officer</b>				

**MINISTRY OF FINANCE, ECONOMIC PLANNING AND DEVELOPMENT**  
**CENTRAL TEAMS**

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Sector	Responsible Officer & Contact Details Tel No. 260 1300	Team member	Tel No. 260 1300 Ext No.	Email Address
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<b>MONITORING OF BUDGET MEASURES</b>				
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<b>Note: LA - Lead Analyst; A - Analyst/Senior Analyst; LE - Lead Engineer; MFO - Manager, Financial Operations; FOO/SFOO - Financial Operations Officer/ Senior Financial Operations Officer; AFOO - Assistant Financial Operations Officers</b>				